



MANAGEMENT SYSTEM CERTIFICATE

Certificate no.:
10000407378-MS-C-RvA-DEU

Initial certification date:
03 May 2006

Valid:
01 January 2022 – 31 December 2024

This is to certify that the management system of

ZF Friedrichshafen AG

Löwentaler Str. 20, D-88046 Friedrichshafen, Germany

and the sites as mentioned in the appendix accompanying this certificate

has been found to conform to the Environmental Management System standard:

ISO 14001:2015

This certificate is valid for the following scope:

**Transmission, chassis and steering systems
(Development, production, service and sales)**

Place and date:
Barendrecht, 09 December 2021

For the issuing office:
DNV - Business Assurance
Zwolseweg 1, 2994 LB Barendrecht, Netherlands



Erie Koek
Management Representative

Lack of fulfilment of conditions as set out in the Certification Agreement may render this Certificate invalid.

ACCREDITED UNIT: DNV GL Business Assurance B.V., Zwolseweg 1, 2994 LB, Barendrecht, Netherlands - TEL: +31(0)102922689. www.dnvgl.com/assurance

Appendix to Certificate

ZF Friedrichshafen AG

Locations included in the certification are as follows:

| Western Europe | | | | |
|------------------------|--------------------------------------|---|--|-------------|
| Location | ZF-Company | Address | Scope¹ | |
| Germany | | | | |
| Alsdorf | GAT Gesellschaft für Antriebstechnik | Konrad-Zuse-Straße 3 D-52477 Alsdorf Joseph-von-Fraunhofer-Str 3b, D-52477 Alsdorf | <ul style="list-style-type: none"> ▪ Electric (and hybrid) drive elements | D |
| Alfdorf | ZF Automotive Germany GmbH | Industriestraße 20, D-73553 Alfdorf | <ul style="list-style-type: none"> ▪ Safety Belt and Airbag Systems | D, P, S |
| Auerbach | ZF Friedrichshafen AG | Graf-Zeppelin-Straße 1 D-91275 Auerbach | <ul style="list-style-type: none"> ▪ Electronic components | D, P, S |
| Bad Neuenahr-Ahrweiler | ZF Friedrichshafen AG | Max-Planck-Straße 17 D-53474 Bad Neuenahr-Ahrweiler | <ul style="list-style-type: none"> ▪ Suspension components for cars | P |
| Bielefeld | ZF Friedrichshafen AG | Windelsbleicher Straße 80 D-33647 Bielefeld | <ul style="list-style-type: none"> ▪ Powertrain components for cars and commercial vehicles | P |
| Brandenburg | ZF Getriebe Brandenburg GmbH | Caasmanstraße 9 D-14770 Brandenburg | <ul style="list-style-type: none"> ▪ Manual transmissions and Dual Clutch Transmissions for cars | D, P, S, Se |
| | | Geschwister-Scholl-Straße 2 D-14770 Brandenburg | | |
| Damme | ZF Friedrichshafen AG | Dr.-Jürgen-Ulderup-Platz 1 D-49401 Damme | <ul style="list-style-type: none"> ▪ Chassis components for cars | P |
| Diepholz | ZF Friedrichshafen AG | Siemensstraße 4 + 7 D-49356 Diepholz | <ul style="list-style-type: none"> ▪ Components for transmission gearshifts for cars and commercial vehicles ▪ Chassis Components for Cars | D, P, S |
| | | Dr.-Jürgen-Ulderup-Str. 11 D-49356 Diepholz | | P |
| Düsseldorf | ZF Automotive Germany GmbH | Hansaallee 190 D-40547 Düsseldorf | <ul style="list-style-type: none"> ▪ Steering Systems | D, S |
| Eitorf | ZF Friedrichshafen AG | Bogestraße 50 D-53783 Eitorf | <ul style="list-style-type: none"> ▪ Suspension components for cars and rail vehicles | D, P, S |
| Espelkamp | Lemförder Electronic GmbH | Von dem Bussche-Münch-Straße 12 D-32339 Espelkamp | <ul style="list-style-type: none"> ▪ Electric and electronic systems | D, P, S |

¹D = Development, P = Production, S = Sales, Se = Service

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| Location | ZF-Company | Address | Scope¹ | |
| Germany | | | | |
| Friedrichshafen | ZF Friedrichshafen AG | Löwenthaler Str. 20 D-88046 Friedrichshafen | <ul style="list-style-type: none"> Central Function for the Management System | |
| | | Aistegstraße 39 D-88046 Friedrichshafen | <ul style="list-style-type: none"> Corporate research and development | D |
| | | Graf-von-Soden-Platz 1 D-88046 Friedrichshafen | <ul style="list-style-type: none"> Automatic transmissions for cars | D |
| | | Alfred-Colsmann-Platz 1 D-88045 Friedrichshafen | <ul style="list-style-type: none"> Manual and automatic transmissions for commercial vehicles Rail vehicle drives Industrial drives and elevator gearboxes | D, P, S, Se |
| | | Ehlersstraße 50 D-88038 Friedrichshafen | <ul style="list-style-type: none"> Transmissions, propellers and control systems for boats and ships Manual and automatic transmissions for commercial vehicles Rail vehicle drives Industrial drives and elevator gearboxes | D, P, S, Se |
| Gotha | ZF Friedrichshafen AG | Passauer Straße 1 D-99867 Gotha | <ul style="list-style-type: none"> Axle drive systems for automobile industry | P, S |
| Koblenz | ZF Active Safety GmbH | Carl-Spaeter-Str. 8 D-56070 Koblenz | <ul style="list-style-type: none"> Brakes and brake components for passenger cars for the automotive industry | D, P, S |
| Kressbronn | ZF Friedrichshafen AG | Argenstraße 30 D-88079 Kressbronn | <ul style="list-style-type: none"> Manual, automatic and continuously variable transmissions for cars | D |
| Kreuztal | ZF Friedrichshafen AG | Langenauer Straße 18 D-57223 Kreuztal | <ul style="list-style-type: none"> Chassis components for cars | P |
| Lemförde | ZF Friedrichshafen AG | Alter Bahndamm 12 D-49448 Lemförde | <ul style="list-style-type: none"> Axles and axle components Chassis components for cars and commercial vehicles | D |

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| Location | ZF-Company | Address | Scope¹ | |
| Germany | | | | |
| Nürnberg | ZF Gusstechnologie GmbH | Nopitschstraße 71 D-90441 Nürnberg | <ul style="list-style-type: none"> ▪ Casting products in aluminium and magnesium with foundry for high-pressure die casting and NC machining | D, P, S |
| | | Industriestraße 36 D-90441 Nürnberg | | P, S |
| Passau | ZF Friedrichshafen AG | Donaustraße 25-71 D-94034 Passau | <ul style="list-style-type: none"> ▪ Off-road driveline technology ▪ Axle systems ▪ Transmission systems for stacking systems | D, P, S, Se |
| | | Tittlinger Straße 28 D-94034 Passau | | |
| Saarbrücken | ZF Friedrichshafen AG | Untertürkheimer Str. 4 + 5 + 12 + 33 D-66117 Saarbrücken | <ul style="list-style-type: none"> ▪ Automatic transmissions for cars | D, P, S |
| | | Großblittersdorfer Str. 247 D-66117 Saarbrücken | | |
| | | Südring 1 D-66117 Saarbrücken | | D, P, S, Se |
| | | Metzer Str. 160 D-66117 Saarbrücken | | |
| | | Am Heidenhübel 99 D-66539 Neunkirchen | | |
| | | Hans-Großwendt Ring 19 D-66333 Völklingen | | |
| Schweinfurt | ZF Friedrichshafen AG | Ernst-Sachs-Straße 62 D-97424 Schweinfurt | <ul style="list-style-type: none"> ▪ Powertrain components for cars and commercial vehicles ▪ Suspension components for cars, commercial vehicles and rail vehicles | D, P, S |
| | | Johann-Georg-Gademann-Straße 8 + 13, D-97424 Schweinfurt, Germany | | |
| | | Werner-von-Siemens-Str. 4 D-97424 Schweinfurt | | |
| | | Röntgenstraße 2, D-97424 Schweinfurt, Germany | | |
| | | Obere Weiden 12, D-97424 Schweinfurt, Germany | <ul style="list-style-type: none"> ▪ Spare part trading for motor vehicles | S, Se |

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| Location | ZF-Company | Address | Scope ¹ | |
| Germany | | | | |
| Schweinfurt | ZF Race Engineering GmbH | Ernst-Sachs-Straße 62 D-97424 Schweinfurt | <ul style="list-style-type: none"> Powertrain components for cars, Suspension components for cars | D, P, S |
| Stemwede - Dielingen | ZF Friedrichshafen AG | Am Thie 20 D-32351 Stemwede-Dielingen | <ul style="list-style-type: none"> Axles and axle components Chassis components for cars and commercial vehicles | D, P, S |
| | | Dielinger Straße 60, D-32351 Stemwede-Dielingen | | |
| | | Dr.-Jürgen-Ulderup-Straße 7 D-32351 Stemwede-Dielingen | | |
| | | Dr.-Jürgen-Ulderup-Straße 3 D-32351 Stemwede-Dielingen | | |
| | | Bachstraße 10 D-32351 Stemwede-Dielingen | | |
| Thyrnau | ZF Friedrichshafen AG | Graf-Zeppelin-Straße 1 D-94136 Thyrnau | <ul style="list-style-type: none"> Axle systems for automobile industry | D, P, S |
| Wagenfeld | ZF Friedrichshafen AG | Dr.-Jürgen-Ulderup-Platz 1 D-49419 Wagenfeld | <ul style="list-style-type: none"> Chassis components for cars | P |
| Bayreuth (Wolfsbach) | ZF Friedrichshafen AG | Am Briefzentrum 2 D-95448 Wolfsbach | <ul style="list-style-type: none"> Electronic components | P |
| Witten | ZF Industrieantriebe Witten GmbH | Mannesmannstr. 29 D-58455 Witten | <ul style="list-style-type: none"> Gearboxes and transmissions for wind turbines, industrial and mobile application | D, P, S, Se |

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| Location | ZF-Company | Address | Scope¹ | |
| Germany | | | | |
| Berlin | ZF Friedrichshafen AG | Blomberger Weg 4F D-13437 Berlin | ▪ Services for motor vehicles | Se |
| Bremen | ZF Friedrichshafen AG | Borgwardstraße 16 28279 Bremen | ▪ Spare part trading for motor vehicles ZF Services | Se, S |
| Holzwickede | ZF Friedrichshafen AG | Vincenz-Wiederholt-Str. 10 D-59439 Holzwickede | ▪ Services for motor vehicles and wind turbine | Se |
| Magdeburg | ZF Friedrichshafen AG | Körbelitzer Straße 3a D-39126 Magdeburg | ▪ Services for motor vehicles | Se |
| Markranstädt | ZF Friedrichshafen AG | Gewerbeviertel 4 D-04420 Markranstädt | ▪ Services for motor vehicles | Se |
| Moritzburg | ZF Friedrichshafen AG | Ringstraße 6 D-01468 Moritzburg | ▪ Services for motor vehicles | Se |
| Pfungstadt | ZF Friedrichshafen AG | Werner-von Siemens-Straße 35 D-64319 Pfungstadt | ▪ Services for motor vehicles | Se |
| Porta Westfalica | ZF Friedrichshafen AG | Rehwinkel 5 D-32457 Porta Westfalica | ▪ Services for motor vehicles | Se |
| Urbach | ZF Friedrichshafen AG | Robert-Bosch-Straße 6 D-73660 Urbach | ▪ Services for motor vehicles | Se |

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| Location | ZF-Company | Address | Scope¹ | |
| Austria | | | | |
| Lebring | ZF Lemförder Achssysteme Ges. m.b.H. & Co. KG | Parkring 1, A-8403 Lebring, Austria | <ul style="list-style-type: none"> Axles and corner modules for cars | P |
| Steyr | ZF Steyr Präzisionstechnik GmbH | Schönauer Str. 5, A-4400 Steyr, Austria | <ul style="list-style-type: none"> Driveline technology and axle systems | P, S |
| | ZF Steyr Ges.m.b.H. & Co. KG | | | |
| Belgium | | | | |
| Lommel | ZF Windpower Antwerpen NV | Gerard Mercatorstraat 40, B-3920 Lommel | <ul style="list-style-type: none"> Wind gear Units | D, P, Se |
| France | | | | |
| Antony | ZF Services France S.A.S. | 3 à 11 rue Henri Poincaré, 92160, Antony, France | <ul style="list-style-type: none"> Transmission products | S, Se |
| Bouthéon | ZF Bouthéon S. A. S | 4, Bld Pierre Desgranges, F-42166, Andrézieux-Bouthéon Cedex, France | <ul style="list-style-type: none"> Gearboxes | P |
| Florange | ZF Lemforder Metal France S.A.S. | ZI Haute Sainte-Agathe1, rue Pascal, F-57192, Florange, France | <ul style="list-style-type: none"> Chassis components for cars: Tie rods, stabilizer links | D, P, S |

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| Location | ZF-Company | Address | Scope¹ | |
| Great Britain | | | | |
| Darlaston | ZF Lemforder UK Ltd. | Heath Road UK-Darlaston, WS10 8BH | <ul style="list-style-type: none"> Automotive suspensions and steering components, systems and associated products | P, S |
| Solihull | ZF Lemforder UK Ltd. | Birmingham International Park Starley Way, Bickenhill UK-Solihull, West Midlands B37 7GN | <ul style="list-style-type: none"> Automotive suspensions and steering components, systems and associated products | P |
| Nottingham | ZF Services UK Ltd. | Abbeyfield Road, Lenton, UK- Nottingham, NG7 2SX, United Kingdom | <ul style="list-style-type: none"> Products and spare parts for transmission, axles and steering technology sectors | S, Se |
| Italy | | | | |
| Arco | ZF Padova S.r.l. | Via S. Andrea, 16 I-3862 Arco | <ul style="list-style-type: none"> Marine transmissions through the steps of machining, heat treatment, assembly, painting | D, P |
| Candiolo | ZF Sachs Italia S.r.l. | Via Sestriere, 28/2 - Candiolo 10060 Candiolo (Torino) | <ul style="list-style-type: none"> Motorbikes shock absorbers | D, P, S |
| Padova | ZF Padova S.r.l. | Via Penghe, 48, Caselle die Selvazzanon - I-35030 Padova - Italy | <ul style="list-style-type: none"> Marine transmissions through the steps of machining, heat treatment, assembly, painting | D, P |
| Netherlands | | | | |
| Krimpen | ZF Marine Krimpen B.V. | Zaag 27, NL-2931 LD Krimpen aan de Lek | <ul style="list-style-type: none"> Marine Propulsion Systems | P |

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| Location | ZF-Company | Address | Scope¹ | |
| Spain | | | | |
| Coslada | ZF Services España, S.A.U. | Avenida Fuentemar, 11 E-28823 Coslada (Madrid) | <ul style="list-style-type: none"> Products and spare parts for transmission, axles and steering technology | S, Se |
| Ermua | ZF Lemförder TVA, S.A. | Zeharkalea, S/N, E-48260, Ermua (Vizcaya), Spain | <ul style="list-style-type: none"> Suspension ball joints, axial ball joints Suspension arms and tie rods | D, P |
| Lezama | ZF Sachs España, S.A. Unipersonal | Bo Aretxalde, 130, E-48196, Lezama, Spain | <ul style="list-style-type: none"> Suspension components for cars Shock absorbers | P, S |
| Sant Cugat del Vallés | ZF Services España, S.A.U. | C/ Sant Esteve, 29 E-08173 Sant Cugat del Vallés (Barcelona) | <ul style="list-style-type: none"> Administration and customer service | S, Se |
| Vitoria | ZF Services España, S.A.U. | C/ Ollamendi, 5 CTV (Júndiz) E-01015 Vitoria (Álava) | <ul style="list-style-type: none"> Spare part trading for motor vehicles | S, Se |
| Turkey | | | | |
| Gebze | ZF Sachs Süspansiyon Sistemleri SAN. ve TIC. AS: | Gebze Organize Sanayi Bölgesi 400. Sokak, Kocaeli - TR-41480 Gebze | <ul style="list-style-type: none"> Shock absorbers | D, P |
| Izmir | ZF Lemforder AKS Modulleri SAN. ve TIC. A.S. | Atatürk Organize Sanayi Bölgesi, 10003 SK. NO:13 - TR-35620 Cigli-Izmir | <ul style="list-style-type: none"> Ball joints, ball joint shafts Axle torque rods, tie rods, drag links, wheel control arms Steering and suspension systems for passenger cars and commercial vehicles | D, P |

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| Eastern Europe | | | | |
|-----------------------|-------------------|--|--|---------|
| Location | ZF-Company | Address | Scope¹ | |
| Hungary | | | | |
| Eger | ZF Hungária Kft. | Kistályai út 2, 2/a H-3300 Eger | <ul style="list-style-type: none"> ▪ Transmissions, gearboxes and their parts | D, P |
| Slovakia | | | | |
| Levice | ZF Slovakia a.s. | Ulica Zeppelina 1 SK-934 01 Levice | <ul style="list-style-type: none"> ▪ Chassis components for cars ▪ Suspension components for cars | P, S |
| | | Ulica Zeppelina 3 SK-934 01 Levice | <ul style="list-style-type: none"> ▪ Machining of components | P, S |
| | | Ku Bratke 5 SK- 934 01 Levice | <ul style="list-style-type: none"> ▪ Clutch systems for passenger cars ▪ Suspension components for cars | P, S |
| Detva | ZF Slovakia a.s. | Detva Plant Priemyselná ulica 2 SK- 962 12 Detva | <ul style="list-style-type: none"> ▪ Chassis Components for cars | P |
| Komarno | ZF Slovakia a.s. | Komarno Plant Ul. Rolníckej školy 86/2877 SK- 945 01 Komarno | <ul style="list-style-type: none"> ▪ Clutch systems for passenger cars, commercial vehicles and torque converters for the automotive industry and Clutch facings | P, S |
| Trnava | ZF Slovakia a.s. | 1864 Strojársená 2 SK-917 02 Trnava | <ul style="list-style-type: none"> ▪ Clutch systems for passenger cars, commercial vehicles and torque converters for the automotive industry ▪ Clutch facings | D, P, S |

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| Location | ZF-Company | Address | Scope¹ | |
| Czech Republic | | | | |
| Kláster nec | ZF Electronic Kláster ec s.r.o. | Osvobozená 780, Kláster ec nad Ohri CZ-43151 | <ul style="list-style-type: none"> ▪ Electronic components | P, S |
| Staňkov | ZF Stankov s.r.o. | Ohučov 25, CZ-345 61 Staňkov, | <ul style="list-style-type: none"> ▪ Axles for construction machinery ▪ Drives and transmissions for lift trucks | P, S |
| Žatec | ZF Chassis Systems Žatec s. r. o. | Žatec Plant Průmyslová zóna Triangle Staňkovice CK-438 01 Žatec | <ul style="list-style-type: none"> ▪ Axles and Axle Components | P |
| Serbia | | | | |
| Pančevo | ZF Serbia d.o.o. | Pancevo Plant 7. Nova 7 SER-26000 Pančevo | <ul style="list-style-type: none"> ▪ Electric drives, systems for Transmission gearshifts and electronic and electromechanical components. | D, P |
| Russia | | | | |
| Chelny | OOO ZF Kamaz | Pr. Avtozavodsky, 2, Naberezhnye Chelny, Russian Federation, RUS-423827 | <ul style="list-style-type: none"> ▪ Gearboxes for trucks | P |

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| North America | | | | |
|----------------------|------------------------------------|--|---|---------|
| Location | ZF-Company | Address | Scope ¹ | |
| United States | | | | |
| Duncan | ZF Chassis Systems Duncan, LLC | 191 Parkway West, USA-Duncan, SC, 29334 | <ul style="list-style-type: none"> ▪ Axles and axle drives for cars ▪ Corner modules for cars | P |
| Gainesville | ZF Gainesville, LLC | 1925 New Harvest Drive SW, USA-Gainesville, GA, 30502 | <ul style="list-style-type: none"> ▪ Parking brakes ▪ Transmissions ▪ Axles and axle drives ▪ Wind turbine | P |
| | | 1261 Palmour Drive, SW, USA-Gainesville, GA, 30501 | | |
| | | 5405 Rafe Banks Drive, USA-Flowery Branch, GA, 30507 | | |
| Gray Court | ZF Transmissions Gray Court, LLC | 2846 North Old Laurens Road, USA-Gray Court, SC, 29645 | <ul style="list-style-type: none"> ▪ Automatic transmissions for cars | P |
| Lapeer | ZF Chassis Components, LLC | 3300 John Conley Drive, USA-Lapeer, MI, 48446 | <ul style="list-style-type: none"> ▪ Chassis components for cars ▪ Control arms ▪ Suspension parts and engine components | P |
| Marysville | ZF Axle Drives Marysville, LLC | 2900 Busha Highway, USA-Marysville, MI, 48040 | <ul style="list-style-type: none"> ▪ Car Powertrain Technology including axle drives, traction modules, driveline components | D, P, S |
| Newton | ZF Chassis Components, LLC | 1570 East P Street Extension, USA-Newton, NC, 28658 | <ul style="list-style-type: none"> ▪ Suspension components for cars | P |
| Tuscaloosa | ZF Chassis Systems Tuscaloosa, LLC | 1200 Commerce Drive, USA-Tuscaloosa, AL, 35401 | <ul style="list-style-type: none"> ▪ Axles and axle drive for cars ▪ Corner modules for cars | P |
| Vernon Hills | ZF Services, LLC | 777 Hickory Hill Drive, USA-Vernon Hills, IL, 60061 | <ul style="list-style-type: none"> ▪ Spare part trading for motor vehicles | S, Se |

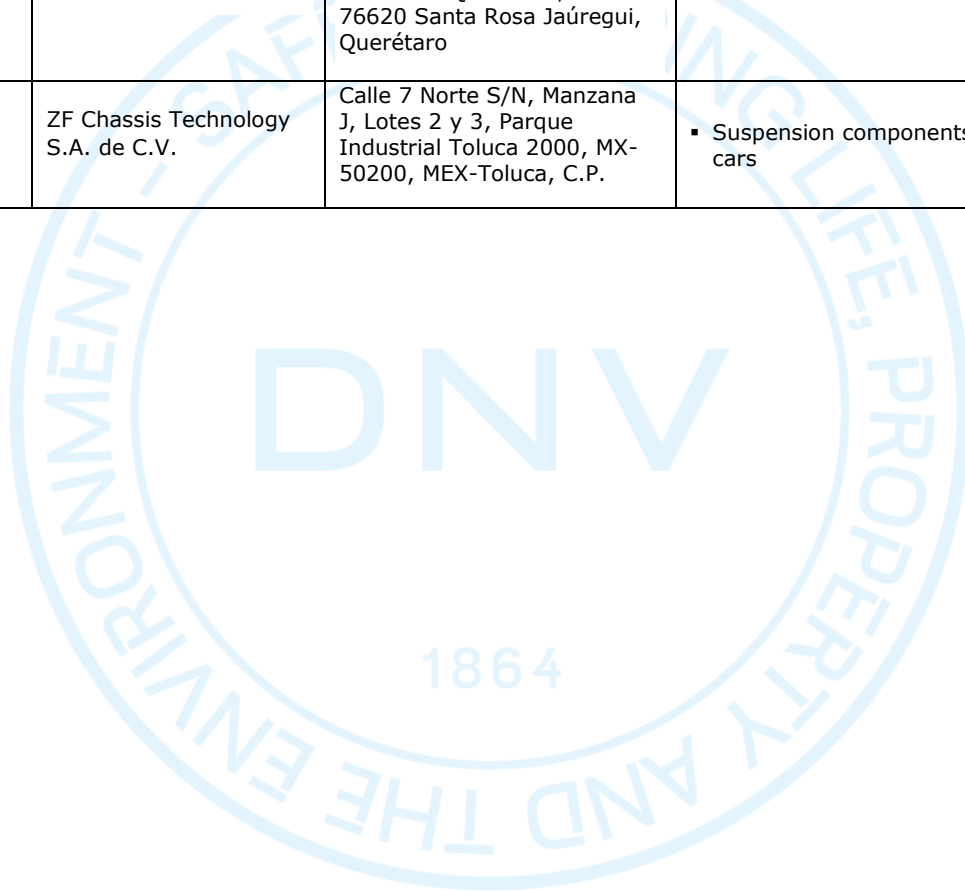
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| Location | ZF-Company | Address | Scope ¹ | |
| Mexico | | | | |
| Chihuahua IRS | TRW Occupant Restraints de Chihuahua S. de R.L. de C.V. | Avenida Juan Escutia 3201 Parque Industrial El Saucito MX- 31125 Chihuahua, Chihuahua | <ul style="list-style-type: none"> Inflatable restraint products for transportation industry | P |
| Chihuahua SWS | TRW Steering Wheel Systems de Chihuahua S. de R.L. de C.V. | Avenida Juan Escutia #3201 Parque Industrial El Saucito MX- 31125 Chihuahua, Chihuahua | <ul style="list-style-type: none"> Steering wheels, air bags cover, and inflatable products for automotive industry | P |
| El Salto | ZF Suspension Technology Guadalajara S.A. de C.V. | Km. 3.5 Carretera - El Salto, La Capilla, 45680, MEX-El Salto, C.P. | <ul style="list-style-type: none"> Suspension components for cars and CV's shock absorbers | P |
| El Marques Braking | TRW Sistemas de Frenado S. de R.L. de C.V. | El Marques Braking Lateral de la Carretera Estatal 431 Km 2+200 interior 78. Parque Tecnológico Innovación Querétaro C.P.76246, El Marqués, Querétaro | <ul style="list-style-type: none"> Braking Systems and parts for the automotive industry | P |
| El Marques Steering | TRW Sistemas de Direcciones, S. de R.L. de C.V. | El Marquez Steering Avenida de las Fuentes No. 29, Parque Industrial Bernardo Quintana C.P.76246 Querétaro, Querétaro | <ul style="list-style-type: none"> Steering and assembly of components for passenger cars, light and heavy trucks and the remanufacturing of electrical steering | P |
| Gomez Palacio | ZF Occupant Safety Systems de la Laguna S. de R.L. de C.V. | Gomez Palacio Plant (La Laguna) Circuito Del Ferrocarril 160 Parque Industrial Zona Conectividad MEX- 35024 Gómez Palacio Durango | <ul style="list-style-type: none"> Airbag modules and safety belts | P |
| Juárez | ZF Electronics de México S. de R.L. de C.V. | Av. Valle de los Cedros Nr. 1650, Parque Industrial Intermex, CP 32690, MEX-Juárez | <ul style="list-style-type: none"> Electronic components | P |
| Ramos Arizpe | ZF Powertrain Modules Saltillo S.A. de C.V. | Industria Metalurgica 1010-2, Parque Industrial Ramos Arizpe, 25900, MEX-Ramos Arizpe | <ul style="list-style-type: none"> Drive components for cars and CV's Torque converters Clutches | D, P |

| | | | | |
|---------------------|---|--|--|------|
| Santa Rosa P1 P2 | FRENOS Y MECANISMOS, S. DE R.L. DE C.V. | Santa Rosa de Jáuregui Plant 1 & 2 La Griega No. 101, Parque Industrial Querétaro C.P. 76220 Santa Rosa Jáuregui, Querétaro | <ul style="list-style-type: none"> ▪ Brake for cars and commercial trucks | P |
| Santa Rosa P3 | FRENOS Y MECANISMOS, S. DE R.L. DE C.V. | Santa Rosa de Jáuregui Plant 3 Av. Industria de la Transformación No. 302, Parque Industrial Querétaro, C.P. 76620 Santa Rosa Jáuregui, Querétaro | <ul style="list-style-type: none"> ▪ Brake for cars and commercial trucks | P |
| Toluca | ZF Chassis Technology S.A. de C.V. | Calle 7 Norte S/N, Manzana J, Lotes 2 y 3, Parque Industrial Toluca 2000, MX- 50200, MEX-Toluca, C.P. | <ul style="list-style-type: none"> ▪ Suspension components for cars | D, P |



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| South America | | | | |
|-----------------------|--------------------|---|---|-------------|
| Location | ZF-Company | Address | Scope ¹ | |
| Argentina | | | | |
| San Francisco | ZF Argentina S.A. | Av. de la Universidad, 51, RA-2400, San Francisco/CBA | <ul style="list-style-type: none"> ▪ Suspension components for cars and CV's ▪ Shock absorbers | D, P, S |
| Brazil | | | | |
| Araraquara | ZF do Brasil Ltda. | Rua Sachs, 555, BR-14800-655, Araraquara/SP | <ul style="list-style-type: none"> ▪ Clutch systems | P |
| São Bernardo do Campo | ZF do Brasil Ltda. | Av. Piraporinha, 1000, BR-09891, São Bernardo do Campo/SP | <ul style="list-style-type: none"> ▪ Clutch systems and friction materials | D, P, S |
| Sorocaba | ZF do Brasil Ltda. | Av. Conde Zeppelin, 1935, BR-18103-017, Sorocaba/SP | <ul style="list-style-type: none"> ▪ Manual and automatic transmission systems, pumps and components for CV's, Off-road driveline technology, Axle systems, Tie rods, drag inks, tie rod ends, suspension ball joints, stabilizer links and torque rods, Transmissions and control systems for boats and ships | D, P, S, Se |
| | | Rua Doutor Jürgen Ulderup, 541, BR-18103-905, Sorocaba/SP | <ul style="list-style-type: none"> ▪ Manual and automatic transmission systems, pumps and components for CV's, Off-road driveline technology, Axle systems, Tie rods, drag inks, tie rod ends, suspension ball joints, stabilizer links and torque rods, Transmissions and control systems for boats and ships | P, S |

¹ D = Development, P = Production, S = Sales, Se = Service

Appendix to Certificate

Locations included in the certification are as follows

| South Africa | | | | |
|--------------|-----------------------------|---|---|---|
| Location | ZF-Company | Address | Scope ¹ | |
| Rosslyn | ZF Lemförder SA (PTY.) Ltd. | 120 Doreen Avenue, Extension 1, SA-0200 Rosslyn | <ul style="list-style-type: none"> ▪ Axles | P |

| Asia Pacific | | | | |
|----------------------|---------------------------------------|---|--|-------------|
| Location | ZF-Company | Address | Scope ¹ | |
| India | | | | |
| Coimbatore | ZF Wind Power Coimbatore Private Ltd. | Plot No. 3, Hi Tech Engineering and Services Sector SEZ, Karumathampatty and Kittampalayam Village, Tamil Nadu - IND-641659 | <ul style="list-style-type: none"> ▪ Gear boxes, transmissions & axles ▪ Wind turbines | D, P, S, Se |
| Maharashtra/ Pune | ZF India Private Limited | Plot B 38, MIDC Chakan Phase II, Village - Vasuli, Tal - Khed, Dist. - Pune, Maharashtra. Pune - IND-410501 | <ul style="list-style-type: none"> ▪ Transmissions, chassis components, clutches, services | P, S, Se |

¹ D = Development, P = Production, S = Sales, Se = Service

Appendix to Certificate

Locations included in the certification are as follows

| Asia Pacific | | | | |
|---------------------|--|--|---|-------|
| Location | ZF-Company | Address | Scope¹ | |
| Korea | | | | |
| Changwon | ZF Sachs Korea Co. Ltd. | #173 Seong sanpaechong-ro, Seongsan-gu, Changwon-si, Gyeongsangman-do, KR-51534 | <ul style="list-style-type: none"> Shock absorbers and strut modules | D, P |
| Gumi City | ZF Lemförder Chassis Technology Korea Co.Ltd | 23B4L, Gumi National Industrial Complex4, Gupodong, Gumi City, Gyeongsangbuk-Do, KR-730-400 | <ul style="list-style-type: none"> Chassis module and system components | D, P |
| Malaysia | | | | |
| Padang | ZF Chassis Systems Sdn. Bhd. | Lot 1453, Kawasan Perindustrian, Padang Meha, Mukim Padang Meha, MAL-09400, Mukim Padang Meha | <ul style="list-style-type: none"> Assembled Chassis Systems (Complete Front & Rear Axle) | P |
| Taiwan | | | | |
| Kaohsiung City | ZF Faster Propulsion System Co., Ltd. | 17, Dayou 1st street, Dafa Industrial District Daliao District Kaohsiung City R.O.C. | <ul style="list-style-type: none"> Propeller Shaft for propeller | D, P |
| Thailand | | | | |
| Rayong | ZF Chassis System (Rayong) Co.,Ltd. | 7/201 Moo 6, Amata City Industrial Estate, Map Yang Phon, Pluakdaeng, Rayong, TH-21140 | <ul style="list-style-type: none"> Modules and systems for powertrain and suspension as well as associated parts | P |
| | ZF Lemforder (Thailand) Co., Ltd | 300/84 Moo.1 Eastern Seaboard Industrial Estate, Tambon Ta-sit Pluakdaeng, Rayong, TH-21140 | <ul style="list-style-type: none"> Assembly of modules and systems for wheel location and suspension | P |
| Vietnam | | | | |
| Hai Phong | ZF Automotive Viet Nam Co. LTD. | Supplier Park Factory, Vinfast Automobile Manufacturing Complex, Dinh Vu - cat Hai EZ, Cat Hai Island, Cai hai town, Vat Hai District, VN-180000 Haiphong City | <ul style="list-style-type: none"> Spare part trading for motor vehicles | S, Se |

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